

**Audio:**

Welcome to Getting on Track: Understanding Financial Performance. In this course you will learn how to analyze the health of your business using financial ratios.

Click the next arrow to start at the beginning of the course or click the Menu link to select a lesson from the Main Menu. We recommend that you view the lessons in order the first time through the course.

Lesson 3

*Measures of Liquidity*

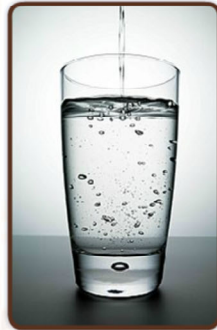


# Measures of Liquidity

## Liquidity Measures

The Farm Financial Standards Council recommends three ratios for measuring liquidity:

- Current Ratio
- **Working Capital**
- Working Capital/**Gross Revenues**



### Audio:

Liquidity refers to your ability to maintain cash flow and pay your bills on time.

The Farm Financial Standards Council recommends three ratios for measuring liquidity: the Current Ratio, Working Capital, and the Working Capital to Gross Revenues ratio.

In this lesson, you will learn how to calculate and evaluate the Current and Working Capital ratios.

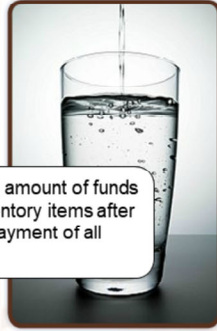
# Measures of Liquidity

## Liquidity Measures

The Farm Financial Standards Council recommends three ratios for measuring liquidity:

- Current Ratio
- **Working Capital**
- Working Capital/Gross Revenue

**Working Capital** is a measure of the amount of funds available to purchase inputs and inventory items after the sale of current farm assets and payment of all current farm liabilities.

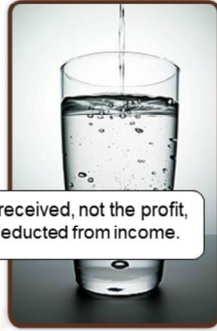


# Measures of Liquidity

## Liquidity Measures

The Farm Financial Standards Council recommends three ratios for measuring liquidity:

- Current Ratio
- **Working Capital**
- Working Capital/**Gross Revenues**



**Gross Revenues** are the total received, not the profit, and does not show expenses deducted from income.



# Measures of Liquidity

## The Current Ratio

$$\frac{\text{Current Farm Assets}}{\text{Current Farm Liabilities}} = \text{Current Ratio}$$

*These values may be found on the book value balance sheet.*



### Audio:

The Current Ratio is calculated by dividing current farm assets by the current farm liabilities.

Both of these values can be found on the balance sheet.

The results of this calculation will help you determine if there is sufficient cash flow in your business to meet all short-term financial obligations; in other words, to pay bills on time without disrupting the normal operations of the business.

# Measures of Liquidity

## Working Capital

$$\text{Current Farm Assets} - \text{Current Farm Liabilities} = \text{Working Capital}$$

*These values may be found on the book value balance sheet.*



### Audio:

The Working Capital ratio is similar to the Current Ratio and uses the same values. However, it is calculated by subtracting current farm liabilities from current farm assets.


Both of these values can be found on the balance sheet.

The Working Capital ratio provides another way to determine if there is sufficient cash flow to meet all short-term financial obligations.

# Measures of Liquidity

## Calculate the Ratios


Download [Jack and Joanie's financial statements](#).  
Then, calculate the current ratio.  
Click Submit to check your answers.

[Jack and Joanie's financial statements](#) 

**Current Ratio**

Current farm assets =  Submit

Current farm liabilities

 Calculator



### Audio:

Now, try calculating the ratios. Click on the link to download Jack and Joanie's financial statements. Then, calculate Jack and Joanie's current ratio for example year 10 using book value sheet information.

Click the calculator icon to access a calculator tool.

Click Submit to check your answer.



# Measures of Liquidity

## Calculate the Ratios

Download Jack and Joanie's financial statements.  
Then, calculate the current ratio.  
Click Submit to check your answers.


Jack and Joanie's financial statements 

**Current Ratio**

Current farm assets =

Current farm liabilities

That's correct! You have correctly calculated Jack and Joanie's Current Ratio.

 Calculator



# Measures of Liquidity

## Calculating the Current Ratio

**Step 1:**  
Locate the current farm assets value on Jack and Joanie's balance sheet.

**Step 2:**  
Locate the current farm liabilities value on Jack and Joanie's balance sheet.

**Step 3:**  
Divide the first value by the second value.

$$10,543 \div 9,845 = 1.07$$


FARM BALANCE SHEET - Farm Assets											
When the value of the equipment is less than \$10,000, it should be depreciated.											
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Current Assets</b>	10,543	10,543	10,543	10,543	10,543	10,543	10,543	10,543	10,543	10,543	10,543
Cash	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Accounts Receivable	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Inventory	7,543	7,543	7,543	7,543	7,543	7,543	7,543	7,543	7,543	7,543	7,543
<b>Non-current Assets</b>	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000
Land	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Buildings	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Equipment	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000
<b>Current Liabilities</b>	9,845	9,845	9,845	9,845	9,845	9,845	9,845	9,845	9,845	9,845	9,845
Accounts Payable	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Notes Payable	4,845	4,845	4,845	4,845	4,845	4,845	4,845	4,845	4,845	4,845	4,845
<b>Non-current Liabilities</b>	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Mortgage	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
<b>Total Assets</b>	58,543	58,543	58,543	58,543	58,543	58,543	58,543	58,543	58,543	58,543	58,543
<b>Total Liabilities</b>	19,845	19,845	19,845	19,845	19,845	19,845	19,845	19,845	19,845	19,845	19,845
<b>Equity</b>	38,698	38,698	38,698	38,698	38,698	38,698	38,698	38,698	38,698	38,698	38,698



## Measures of Liquidity

### Calculate the Ratios, Cont.


Download Jack and Joanie's working capital. Click Submit to check your answers.

Jack and Joanie's financial statements 

Current Ratio

Current farm assets =  Submit

Current farm liabilities

 Calculator



### Audio:

Now, try calculating Jack and Joanie's working capital. Click the calculator icon to access a calculator tool.

Click Submit to check your answer.

# Measures of Liquidity


## Calculate the Ratios, Cont.

Download Jack and Joanie's working capital. Click Submit to check your answers.

Working Capital

Current farm assets	-	Current farm liabilities	=	688	Submit
---------------------	---	--------------------------	---	-----	--------

That's correct! You have correctly calculated Jack and Joanie's Current Ratio.

 Calculator



# Measures of Liquidity

## Calculate the Ratios, Cont.

Calculate Jack and Joanie's working capital. Click Submit to check your answers.

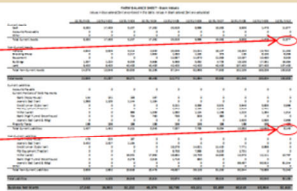
Calculating Working Capital

**Step 1:**  
Locate the current farm assets value on Jack and Joanie's balance sheet.

**Step 2:**  
Locate the current farm liabilities value on Jack and Joanie's balance sheet.

**Step 3:**  
Subtract the second value from the first value.

$10,543 - 9,845 = 698$



## Measures of Liquidity

### Evaluating the Results

Financial ratios are most valuable when you have a value to compare them to. This might be your ratio calculations from previous years or industry **benchmarks**.

**Benchmarks:** body temperature

Low	Moderate	High
97.8 - 99.1 No action necessary	99.1 - 103 Take measures to cool body, test for infection	> 103 Consult a doctor

These temperatures are examples only. Always consult a doctor to evaluate real medical risk.

Financial benchmarks work much the same way. Variations will occur between size of operations, owned versus leased, types of operation, location of operation, and other factors.



### Audio:

Financial ratios are most valuable when you have something to compare them to. This might be ratio calculations from previous years or industry benchmarks.

Benchmarks are guidelines or general rules of thumb related to a specific industry. For instance, a normal body temperature is between 97.8 and 99.1 degrees F.

However, body temperature can vary with age, geographical location, sleep/wake cycles and other variables. Thus, there is no single temperature that can be considered normal. The benchmark range simply allows a doctor to interpret the measurement and to decide if further action is required.

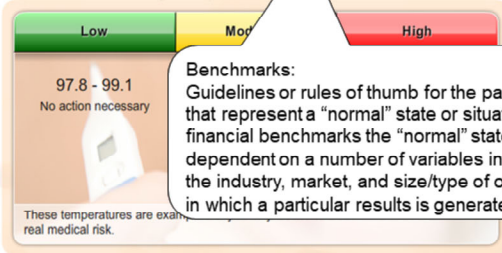
Financial benchmarks work much the same way.

# Measures of Liquidity

## Evaluating the Results

Financial ratios are only valuable when you have a value to compare them to. This might be your ratio calculations from previous years or industry **benchmarks**.

**Benchmarks:** body temperature



**Benchmarks:**  
Guidelines or rules of thumb for the parameters that represent a "normal" state or situation. In financial benchmarks the "normal" state is dependent on a number of variables including the industry, market, and size/type of operation in which a particular results is generated.

Financial benchmarks work much the same way. Variations will occur between size of operations, owned versus leased, types of operation, location of operation, and other factors.



# Measures of Liquidity

## Liquidity Ratio Benchmarks

Liquidity Benchmarks	Low	Moderate	High
Current ratio	> 1.5	1.0 - 1.5	< 1.0
Working capital	The appropriate level will vary primarily due to farm size, inventory levels, and accounts receivable.		

**Possible Actions For Improvement:** Increase sales, decrease short term debt and other financial obligations, restructure debt to better reflect to current assets, evaluate a marketing plan to better time cash inflows and outflows.



### Audio:

Some benchmarks for liquidity ratio values are shown on screen.

The benchmarks are meant to be only a guideline for comparison purposes.

The correlated benchmarks are presented in terms of green, yellow, and red lights. A green light represents a financial strength with low risk. A yellow light corresponds to moderate risk, and a red light means weakness and high risk. A green light doesn't guarantee success, nor does a red light imply failure. A weakness in one area may be overcome by strengths in other areas.

Each farm operator should establish specific benchmarks for their specific farm situation.



# Measures of Liquidity

## What Have You Learned?

Question 01 of 03

Select your answer(s) and click Submit for feedback.

According to industry benchmarks, what level of risk does Jack and Joanie's Current Ratio indicate?

- Low Risk
- Moderate Risk
- High Risk

Submit



### Audio:

Check what you have learned about measures of liquidity by answering the questions on screen. Click Submit to check your answers.

# Measures of Liquidity

## What Have You Learned?

Question 01 of 03

Select your answer(s) and click Submit for feedback.

According to industry benchmarks, what level of risk does Jack and Joanie's Current Ratio indicate?

- Low Risk
- Moderate Risk
- High Risk

Submit

Next Question

**That's correct!**  
Jack and Joanie's Current Ratio is in the moderate risk range.



# Measures of Liquidity

## What Have You Learned?

Question 02 of 03

Select your answer(s) and click Submit for feedback.

What can Jack and Joanie do to improve this ratio?

- Increase the value of current assets
- Increase operating debt
- Decrease operating debt
- Decrease the value of inventories

Submit



# Measures of Liquidity

## What Have You Learned?

Question 02 of 03

Select your answer(s) and click Submit for feedback.

What can Jack and Joanie do to improve this ratio?

- Increase the value of current assets
- Increase operating debt
- Decrease operating debt
- Decrease the value of inventories

Submit

Next Question

**That's correct!**

Increasing the value of current assets or decreasing the operating debt will improve the current ratio.



# Measures of Liquidity

## What Have You Learned?

Question 03 of 03

Select your answer(s) and click Submit for feedback.

What actions can you take to increase the value of current assets or decrease operating debt?

- Renegotiate short-term debt interest rates
- Reduce account payables over time
- Buy supplies with a credit card
- Take cash out of the business for personal use

Submit



# Measures of Liquidity

## What Have You Learned?

Question 03 of 03

Select your answer(s) and click Submit for feedback.

What actions can you take to increase the value of current assets or decrease operating debt?

- Renegotiate short-term debt interest rates
- Reduce account payables over time
- Buy supplies with a credit card
- Take cash out of the business for personal use

submit

**That's correct!**

Renegotiating interest rates or reducing account payables will achieve these results.

